

Pawling Central School District

2016-2017

GOALS & PRIORITIES

March 7, 2016

William M. Ward, Ed.D.
Superintendent of Schools



SUMMARY OF BOARD GOALS

- **Continue efforts to build a climate of mutual trust within the BOE and among the BOE, administration, faculty and staff, town and village governments, district residents and community groups.**
- **Develop a fiscally responsible and transparent budget given the economic constraints and conditions mandated by the tax levy cap, while maximizing efficiencies and maintaining the integrity of programs and services at all PCSD schools, within an efficient timeline.**

SUMMARY OF BOARD GOALS

- **Develop a schedule of requested topical presentations with a focus on important educational outcomes for the benefit of the Board and community as well as required annual reviews and re-adoptions.**
- **Identify challenges and opportunities the district will encounter in the next five years, including the following: declining enrollment, five-year capital projects plan, promoting positive labor relations, tax cap, and budget development.**

SUMMARY OF DISTRICT GOALS

- **Review and evaluate the Annual Professional Performance Review (APPR) process. Negotiate appropriate improvements in the process.**
- **Implement year three of a multi-year plan for the development of a written K-12 curriculum that supports the Common Core State Standards, and enhances learning for all students to ensure that all graduating seniors have a diversity of options in competitive colleges and careers.**

SUMMARY OF DISTRICT GOALS

- **Successfully complete the capital improvement projects identified in the District Plan and be vigilant in monitoring to ensure they are on-budget and on-time.**
- **Provide students with engaging and differentiated learning experiences. Support effective instruction with professional development and supervision.**
- **Continue to support the school district culture of a safe and supportive climate.**

DISTRICT-WIDE BUDGET GOALS 2016-2017

- **Enhance students' performance and achievement via quality instructional services for all students.**
- **Continue to provide opportunities for students to pursue high levels of academic challenge.**
- **Support the continued State emphasis on fiscal accountability.**
- **Continue to properly maintain district facilities.**

DISTRICT-WIDE BUDGET GOALS

- **Continue to align the district curriculum with the NYS Common Core Learning Standards.**
- **Continue to provide professional development aligned with District goals and priorities.**
- **Continue funding for the SRO program.**
- **Evaluate citizen's input during the budget process and implement those ideas that have value, sustainability, affordability and the capacity to promote district development.**

DISTRICT-WIDE BUDGET GOALS

- **Develop a spending plan that is centered around the attainment of Board and District goals and that is focused on the delivery of a high-quality academic program.**
- **Present a spending plan that balances student needs with the ability of community taxpayers to support the proposed plan.**
- **Continue to evaluate the expenditure plan in order to budget in an efficient and effective manner.**



PART II

TAX LEVY LIMIT CALCULATION FOR 2016-2017 BUDGET PREPARATION

MARCH 7, 2016

TAX LEVY LIMIT CALCULATION

2016-2017

Prior Year Levy	\$ 29,799,211
Growth Factor	1.0074
Levy with Growth	\$ 30,019,725
Prior Year Exclusion	\$ 2,130,898
Total Less PYE	\$ 27,888,827
Allowable Growth	1.0012
Tax Levy Limit	\$ 27,922,294
Allowable Exclusions	\$ 2,026,955
Tax Levy Limit	\$ 29,949,249
Percent Tax Levy Limit	0.5%



PART III

INSTRUCTIONAL STAFFING FOR 2016-2017 BUDGET PREPARATION

MARCH 7, 2016

Enrollment Projections 2016-2017

Pawling CSD

- PES 419 (currently 429)
- PMS 381 (currently 390)
- PHS 376 (currently 386)
- Total 1176 (1205)

We are projecting a 2% enrollment decline based on the most recent BEDS 5-year average, however 2014 to 2015 decline was only 0.25%

Identified Needs 2016-2017

Pawling CSD

- **Budget for 22 PES classroom teaching positions dependent on kindergarten and grade 2 enrollment**
- **Potential staff adjustments at PHS based on course enrollment**
- **Increase in all substitute rates***
- **.5 transportation clerical position**
- ***Most recent increase in daily/hourly rates was 2007-2008**



PART IV

BUDGET ASSUMPTIONS FOR 2016-2017 BUDGET PREPARATION

MARCH 7, 2016

Current Budget Assumptions 2016-2017

- **Undetermined State Aide
(Additional GEA restoration)**
- **Decreased Debt Service (\$103,943)**
- **Tax Levy Cap is 0.5%**
- **TRS 11.72% (-1.54%)**
- **ERS 15.5% (-2.7%)**
- **Employee health benefits projection
+8%**
- **Reduction in budgeted out-of-district
special education placements**

Current Budget Assumptions 2016-2017

- **Application of \$700,000 from ERS Reserve**
- **Projected tax levy under the Tax Levy Cap**
- **Reduction in Fund Balance as a revenue source**

Current Projected Budget 2016-2017

- **2014-2015 Budget: \$37,787,367 (+0.95%)**
- **2015-2016 Budget: \$37,404,206 (-1.02%)**

- **2016-2017 Budget: \$37,090,937**
- **Budget-to-Budget: -0.84%**

Current Proposed 2016-2017

- **All academic programs are maintained**
- **All Fine & Performing Arts offerings are maintained**
- **All athletic programs are maintained**
- **Continued focus on improving opportunities for academic challenge**
- **Continued focus on supporting all learners**

Current Proposed 2016-2017

- **Transfers \$500,000 to Capital Fund to support district-wide small projects and NYSED Code Improvements (safety, security, site paving, lighting & switching, computer monitoring & controls, cooling & ventilation, field and “smoke zone” improvements)**



PART V

**PROJECTED REVENUE AND FUND BALANCE
FOR
2016-2017
BUDGET PREPARATION**

MARCH 7, 2016

PROJECTED REVENUE & FUND BALANCE 2016-2017

Tax Levy Comparison

- **2015-16 Tax Levy** **\$29,799,211**
- **2016-17 Allowable Tax Lev** **\$29,949,249**
 - Using \$1,148,607 of Fund Balance/ERS Reserve
- **Allowable Levy Increase** **\$150,038**
- **Percent Increase** **0.5%**

PROJECTED REVENUE & FUND BALANCE 2016-2017

Adjusted Levy Comparison

- **2015-16 Tax Levy** **\$29,799,211**
- **2016-17 Proposed Tax Levy** **\$29,231,480**
 - Using Reserves of \$1,148,607 by adding \$700,000 from ERS Reserve
- **Projected Levy Increase** **-\$567,731**
- **Projected Percent Increase** **-1.91%**

PROJECTED REVENUE & FUND BALANCE 2016-2017

Budget Discussion March 14/29?, 2016

- **Line item budget**
- **Present budget projections: 2017-18, 2018-19, 2019-20, 2020-21**
- **Discuss these projections on budget, levy, and Fund Balance**



THANK YOU

Next Opportunities for 2016-2017 Budget Workshops

March 14?, 2016; March 29, 2016

April 4 or April 11, 2016- FINAL PAWLING CSD BUDGET
APPROVED BY BOE

May 3, 2016- PUBLIC HEARING ON PROPOSED 2016-17
BUDGET

**MAY 17, 2016-ANNUAL MEETING, BUDGET VOTE,
SPECIAL PROPOSITION FOR CAPITAL PROJECTS,
AND BOE ELECTION**